The 2019 Elevated Chicago Symposium

ALL ABOARD

PEOPLE, PLACES AND PROCESS for Equitable Transit-Oriented Development

Summary Report
May 2019
Contents

Purpose of the Day........................................................................................................................... 2
Our Partners ................................................................................................................................ 3
All-Aboard! Opening Session........................................................................................................ 3
Keynote Speaker .............................................................................................................................. 6
All Aboard the eHubs ....................................................................................................................... 8
  Logan Square - Blue Line ............................................................................................................... 8
  California - Pink Line ................................................................................................................... 9
  Kedzie Corridor .......................................................................................................................... 10
  Green Line South ....................................................................................................................... 11

Breakout Sessions: People, Places and Process ........................................................................ 12
  People — Centering the stories, ownership, and agency of residents and community-based
  leadership .................................................................................................................................. 12
  Places — Building community and eTOD: challenges & opportunities ..................................... 13
  Process — Top-down no more: Redefining community development in Chicago ...................... 14

Closing Session ............................................................................................................................. 16
“Undesign the Redline” ................................................................................................................ 17
Additional Information .................................................................................................................. 18
Purpose of the Day

On Thursday, March 7, 2019 Elevated Chicago held the 2019 Elevated Chicago Symposium titled “All Aboard: People, Places and Process for Equitable Transit-Oriented Development” at the Federal Reserve Bank of Chicago. The symposium brought together stakeholders of all levels to introduce Elevated Chicago’s Workplan and discuss the ways in which Elevated Chicago is prepared to progress equitable transit-oriented development (eTOD) in each of their eHub communities. About 200 people gathered that day to attend presentations by Elevated Chicago Steering Committee members, and panel discussions on people, place and process with people knowledgeable in eTOD, finance, community building, organizing and more. Together, they shared how equity is possible via the collaborative effort fostered by Elevated Chicago’s wide-reaching network of organizations and experts.

Watch the symposium’s summary video

About Elevated Chicago

Elevated Chicago is an initiative formed to promote racial equity, prosperity and resiliency in Chicago communities by using eTOD as the catalyst for change.

Led by a collaborative of nonprofit, public and private organizations, we aim to turn the half-mile radii around seven CTA train stations into racially equitable centers for climate resiliency, health, and culture. Our work is guided by the core principles of adaptability, impact, inclusion, innovation and transparency. By enabling community-driven development, Elevated Chicago is positioning station areas as civic assets where programming and the built environment converge to create nodes of opportunity and connection across the region’s vast transit system. In addition to place-based work, we are advancing a systems change agenda to transform the way decisions about the built environment are made in Chicago. Watch a summary video

Our work has started within the half-mile radius around seven Chicago Transit Authority (CTA) or equitable hubs (eHubs), located in the following areas:

- Green Line South at 51st Street, Garfield, and Cottage Grove & 63rd Street
- Kedzie Corridor at the Green Line at Kedzie, and the Blue Line at Kedzie-Homan
- Pink Line at California
- Blue Line at Logan Square

Pictured 1: (left) Julie Morita, M.D., and Helene Gayle, M.D., co-chairs of the Elevated Chicago Leadership Council; (center) Guest Brooke Scanlon; (right) Guest Nikiya Pruitt
Our Partners

Center for Neighborhood Technology (CNT), the Chicago Department of Public Health, Emerald South Economic Development Collaborative, Enterprise Community Partners Chicago, Esperanza Health Centers, Foundation for Homan Square, Garfield Park Community Council, Latinos Progresando, Latin United Community Housing Association (LUCHA), Logan Square Neighborhood Association (LSNA), Metropolitan Planning Council (MPC), Sunshine Enterprises, The Chicago Community Trust, ThoughtWorks, and UChicago Arts, Arts + Public Life.

All-Aboard! Opening Session

Kevin Sutton, Elevated Chicago Steering Committee member and Foundation for Homan Square executive director, was the symposium emcee, and welcomed guests. He also acknowledged and thanked Elevated Chicago’s generous supporters and funders in attendance that day: SPARCC (Strong, Prosperous, and Resilient Communities Challenge), Enterprise Community Partners, the MacArthur Foundation, JP Morgan Chase & Co. Foundation, the Convergence Partnership and The Chicago Community Trust. Following, Kevin introduced Jeremiah Boyle of the Federal Reserve Bank of Chicago and John Moon from the Federal Reserve Bank of San Francisco and SPARCC.

SPARCC is a three-year, national initiative of Enterprise Community Partners, the Federal Reserve Bank of San Francisco, the Low Income Investment Fund, and the Natural Resources Defense Council, with additional funding provided by the Ford Foundation, The JPB Foundation, The Kresge Foundation, the Robert Wood Johnson Foundation, and the California Endowment, that is investing in and amplifying community-based efforts to ensure that investments made in infrastructure, transit, housing, health and climate resiliency are equitable and contribute to a thriving community. Elevated Chicago is part of this initiative along with five other cities across the country: Atlanta, Denver, Los Angeles, Memphis, and the San Francisco Bay Area.

“One important thing about SPARCC is that it's multi everything. It's multi-partner, multi-funder, multi-sector, it's multiplied by lots of things so it makes it a robust approach to these difficult challenges.”- John Moon, Federal Reserve Bank of San Francisco
The Federal Reserve Bank of San Francisco is one of SPARCC’s national partners engaged as a decision-making advisor. Its interest in SPARCC lies in the opportunity to create sustainable, quality employment through access and opportunity, and to encourage financial institutions to become place-based partners that invest in the communities in which they draw deposits. Though each city presents unique challenges and local Federal Reserve Banks can engage in ways that make sense given the local context; collectively, the Federal Reserve Banks are uniquely positioned to support emerging national models that improve equal access to economic opportunity, including providing a neutral space for meetings like the Elevated Chicago symposiums.

Jeremiah Boyle is managing director of community and economic development with the Federal Reserve Bank of Chicago. He welcomed the audience and shared that the Bank has been invested in work like Elevated Chicago’s since its support of the Community Reinvestment Act of 1977. John Moon, director of community development of the Federal Reserve Bank of San Francisco, shared how SPARCC implements a multifaceted approach in combating the policies, programs and systems that hinder the elevation of community voice and invalidate community power.

Kevin Sutton then invited Roberto Requejo, program director of Elevated Chicago and Shandra Richardson, co-chair of the Elevated Chicago Steering Committee (and managing director of development and communications with Sunshine Enterprises) to the stage. Together, they shared examples of the success Elevated Chicago has had in our work towards a more equitable Chicago and lessons learned in the process. In her remarks, Shandra informed attendees that since 2018 Elevated Chicago has deployed about $1.4 million in grants and is prepared to distribute another $1.4 million throughout 2019. Elevated Chicago also completed the first phase of our culture and climate resiliency program which brought together artistic interventions and actions to combat flooding in several eHubs. We have also advocated to create the city’s first eTOD ordinance, making Chicago one of the first cities in the nation to use eTOD to stop displacement and gentrification and stop depopulation in disinvested communities.

Roberto also spoke of the lessons Elevated Chicago has learned and of what drives our work: The value of trust. He said that trust is often in short supply and that it must be earnestly fostered between communities and those who want to invest in communities. In addressing this reality, Elevated Chicago has learned that more healing and restorative processes are required to replenish lost trust and cultivate honest relationships. Next, we’ve found that collaboration needs more resources and incentives (such as our local collaboration grants) to grow and create sustainability over time.
The third lesson Roberto shared is that diversity, equity and inclusion must move faster and further than its current pace in Chicago. Elevated Chicago is thus dedicated to increasing momentum around these issues through finding how to best provide the necessary resources and foster the necessary relationships. Roberto also explained how, in order to be useful, capital needs to adapt to communities. Listening to and honoring a community’s lived experiences leads to the best and most equitable investments.

Above all, Roberto stated, Elevated Chicago is prepared to combat the deeply entrenched and dangerously negative narratives given to communities of color. Here, our work is to help media provide better, more accurate portrayals of our communities and to directly uplift the voices and stories told by and from community members.

The opening welcome ended by a stirring artistic performance by Steering Committee member Leslé Honoré and musical artist Ayanna Williams, who performs as a “trap cellist” under the name Yanna Cello. Leslé, who is a poet, author, is also the executive director of the K.L.E.O. Community Family Life Center in the Garfield eHub (Green Line South.) She created a poem just for the Symposium, All Aboard, which she read against the background of Yanna Cello’s rendition of “C.R.E.A.M.” by Wu-Tang Clan. Watch the performance.
Keynote Speaker

Justin Garrett Moore, AICP, was the keynote speaker. He is an urban designer who’s currently the executive director of the New York City Public Design Commission. Justin focuses on fostering accessibility, diversity and inclusion in the city’s public buildings, spaces and art. In his presentation, Justin highlighted the issues facing equitable community development within a system where one’s health is often directly determined by one’s zip code and social capital. The goal in Justin’s work is thus to dissect what it means to have a great city and implement the processes necessary to achieve this dream.

Justin began by questioning how we work towards more equitable futures. For him, this starts with what he calls scales of environment, development and quality. This measurement can be applied on multiple levels such as the city scales Elevated Chicago takes into account when looking at transit-oriented development, growth corridors and opportunities. He explained that this then leads to better understanding the character and fabric of a given neighborhood and thus better understanding what growth for a specific area looks like. He emphasized that in every scale we can ask, “What is the scale of the human experience?” And from there we can move forward and nurture collaborative relationships.

Continuing, Justin spoke of how different levels of local governments can better work with each other to support sustainable and efficient progress. Typically, public agencies such as the police department, transportation department and others invested in city-making exist in separate silos. In Justin’s work he connects the dots between these entities, leveraging the ways in which together they can produce more effective change.

“Cities have the capabilities of providing something for everybody only because and when they are created by everybody.” - Justin Garrett Moore

Through connecting these dots in the New York City government Justin collaborated with these agencies to create what they now call “the neighborhood planning playbook.” The guide details the processes dictating how local neighborhoods changed so each agency can better align with local and non-local processes for development. Centered in these efforts is the understanding that cities can only provide for everybody when they are created by everybody. Justin follows this creed when tackling issues such as affordable housing.

Aside from supporting the New York mayoral administration of Bill DeBlasio as it develops high-level policy changes for mandatory inclusionary housing, Justin also collaborated to create a quality affordable housing guide currently on the New York City Public Design Commission website. The guide
focuses on what it means to develop good, quality housing, provide community space and accomplish integrated development. The framework was developed to ensure each state of housing project development keeps in mind the targeted income level. This also includes his work on the BlackSpace Manifesto, a network and guide for equitable community-led development. For Justin this impacts everything from construction to the basic understand of what is possible for a single initiative.

Justin closed his presentation by emphasizing that, above all, progress must always move at the speed of trust. Development, policies and political timing may impose certain preconceived concepts of progress, but in this work, timelines and pace operate at the speed at which trust is established. Through this foundation Justin believes we can properly address complex issues and systems of oppression. Watch the keynote presentation.
All Aboard the eHubs

In this section of the symposium’s program each of Elevated Chicago’s eHub leaders and members of our Steering Committee presented the work going on within their neighborhoods on behalf of eTOD. Each presentation was also preceded by a short video introducing the eHub community and the scope of work done there by partner organizations.

Logan Square - Blue Line

"Taking the opportunity to step back and really consider what is the full gamut of benefits and burdens allowed us to approach the Chicago Department of Transportation with actual hard data, as it intersects with housing, with health, with education, with public safety- Jennie Fronczak, LUCHA"

Aaron Johnson of the Center for Changing Lives and Jennie Fronczak of LUCHA gave attendees a look into what community-led development looks like for residents and change-makers in Logan Square. Their organizations are diligently asking how neighborhoods can drive the process of development from the beginning. They highlighted the importance of these practices, sharing that over 20,000 Latinx people in Logan Square have been displaced in recent years, endangering the local culture integral to the community. To combat some of these issues, LUCHA and the Center for Changing Live were a part of a community benefits agreement (CBA) with Blue Star Property. The agreement functions to ensure the neighborhood benefits rather than suffer from new development. For example, the CBA promises 75 percent of jobs created will be full-time, hire from within the community and use the Center for Changing Lives as a first source of hiring. Closing the presentation, Jennie emphasized it’s important to take a moment to consider the full range of benefits and burdens of a given project and consider how community data can drive deeper conversations about development.

- Watch our Logan Square Blue eHub video
- Watch the presentation by Aaron and Jennie
In their presentation, Adrienne Lange of Latinos Progresando and Omar Magana of OPEN Center for the Arts discussed the ways in which the Marshall Square/Little Village community unifies to preserve and develop their community on their own terms. Specifically Latinos Progresando and OPEN Center participate in the Marshall Square Resource Network (MSRN), a collective of over 40 neighborhood schools, health care providers and a diverse collection of social service agencies that work together to advance integrated solutions in health, education and peace. Focusing on community-driven development, MSRN and Latinos Progresando are expanding, rehabilitating a long-shuttered Little Village library building into an immigrant resource center and community space. One aspect of MSRN that Omar highlighted in this presentation was culture and heritage: The Marshall Square/Little Village community is said to be the second largest Mexican-American community in the United States, and OPEN Center has been integral in using art to promote the community’s Mexican heritage. Outside of cultural work the network also invests in the community’s built spaces. For example they’ve created a walkability study that examines how the community can come together and improve their sidewalks, streets, and general environment for themselves. Above all, Adrienne and Omar maintained that unification and collaboration within one’s community can be a great catalyst for change.

- [Watch our California Pink Line eHub video here](#)
- [Watch the presentation by Adrienne and Omar](#)
"In 2018 when the housing bubble burst and the recession hit, 20% of all of our rental property fell on to foreclosure. But I'm happy to report by 2017 our population on the Kedzie-Lake Green Line stop has stabilized and increased.... The council is committed to supporting our residents staying in the neighborhood." - Mike Tomas, Garfield Park Community Council

The Kedzie Corridor -- composed of the Green Line’s CTA Kedzie-Lake eHub in Garfield Park and the Blue Line’s Kedzie-Homan eHub in North Lawndale -- was represented by Mike Tomas from the Garfield Park Community Council and Kevin Sutton from the Foundation for Homan Square. Mike began by highlighting that while Garfield Park is only 15 minutes and five train stops west of where attendees sat, the average life expectancy is 12 years lower than that of downtown. He also noted that the neighborhood has lost three percent of its historically African-American population since 2017. To combat these statistics the Garfield Park Community Council focuses on stabilizing housing around the station and reducing violent crime in the neighborhood, which has decreased 18 percent in the last year. Kevin noted that his community has collaborated in new ways because of its work with Elevated Chicago. The Foundation for Homan Square has partnered with organizations such as The School of the Art Institute of Chicago and Lawndale Christian Health to confront many of the issues seen in Garfield Park and to think about how they can answer difficult problems through collaboration.

- Watch our Kedzie Corridor eHub video
- Watch the presentation by Mike and Kevin

Pictured 10: Mike Tomas and Kevin Sutton
“We are doing the work that is really fun and meaningful and using art as a way to help people process trauma, find themselves change that narrative, and be able to really move in a space that’s their own.” - Leslé Honoré, K.L.E.O. Community Family Life Center

Ghian Foreman from the Emerald South Economic Development Collaborative (formerly with Washington Park Development Group) and Leslé Honoré from K.L.E.O. Community Family Life Center shared with attendees the new ways their organizations are banding together to promote eTOD. Before joining forces with Elevated Chicago, many of the newer community leaders within the area didn’t have relationships. Now, by collaborating with each other, Ghian said, civic leaders have formed new and strong community ties for and with residents of Washington Park and Woodlawn. Ghian and Leslé recognized Sunshine Enterprise’s support of local entrepreneur networking, K.L.E.O.’s and UChicago’s Arts+Public Life work with artists of color and usage of art to process collective trauma, and the Preservation of Affordable Housing’s synergistic model of community development near transit. Concluding, Leslé noted that each of these organizations are thinking long-term community preservation and prevention of possible gentrification in the future.

- Watch our Green Line South eHub video
- Watch the presentation by Leslé and Ghian

Pictured 11: Leslé Honoré and Ghian Foreman
Breakout Sessions: People, Places and Process

Following our eHub presentations, attendees were welcomed to one of three breakout sessions: People, Places and Process. In each session a panel of experts discussed the three focal points directing Elevated Chicago’s work and allowed attendees to foster conversation through open Q&As.

People — Centering the stories, ownership, and agency of residents and community-based leadership

Moderator: Joanna Trotter, senior program officer at The Chicago Community Trust and co-chair of Elevated Chicago’s Capital and Programs Working Group

Panelists
Nootan Bharani: UChicago Arts, Arts + Public Life
Christian Diaz: Logan Square Neighborhood Association
Justin Garrett Moore: AICP, New York City Public Design Commission, co-founder of Indianapolis’ Urban Patch
Shandra Richardson: Sunshine Enterprises
Lyndon Valicenti: Foresight Design Initiative

Moderator Joanna Trotter opened the People panel highlighting Elevated Chicago’s efforts in lifting up the practices that emphasize creating better built environments. For example, we’ve created the Community Engagement Principles and Recommendations report for leaders and practitioners working first hand in community engagement. In line with the panel title, she noted how equity for TOD must keep the people at risk to be displaced by inequitable development at the center. Often these residents are not considered in the process of development and thus don’t benefit in the end. From here, panelists gave their suggestions on how to center community voice and shared what their organizations are doing to align themselves with this principle. For example, Lyndon Valicenti shared how the Foresight Design Initiative along with Elevated Chicago created an eight-point list of principles to ensure meaningful community engagement and continued community input.

“Equity requires us to center our efforts around people who are being displaced by the development process and are not being considered by it or benefiting from it.” - Joanna Trotter, The Chicago Community Trust
A strong theme during the panel was how cultural competency may alter our thoughts around planning and development. Nootan Bharani added to the conversation sharing the challenges Uchicago Arts overcame when learning to listen to multiple community perspectives. At a town meeting held in 2015 Nootan confronted difficult questions from the Washington Park neighborhood about the lack of trauma centers in the Southside. From that meeting Nootan took away the importance of honoring every voice in a given community. Also in addressing the topic, panelist and Keynote speaker Justin discussed the canon of community history, something he describes as the culture, race and the long-established roots unique to people. He found that equitable development begins with properly educating businesses, government circles and other potential developing entities about their “target” communities. Here is where he believes we find the common ground and language necessary to consider the people development affects most.

Places — Building community and eTOD: challenges & opportunities

Moderator: Kirby Burkholder; president of the social impact accelerator at IFF, a founding member of Elevated Chicago. Kirby leads its proactive real estate development work, comprehensive place-based initiatives, research and evaluation, and vital services, with programmatic responses in several sectors across the Midwest.

Panelists
Lori Berko: UChicago Arts, Arts + Public Life
Ghian Foreman: Emerald South Economic Development Collaborative (formerly with Washington Park Development Group)
Juan Carlos Linares: LUCHA
Melinda Pollack: Enterprise Community Partners, SPARCC
Jake Schnur: MB Financial

The Places panel conversation focused around how place and policy interact can be used to leverage capital and pushing systems in order to adapt to community needs. Looking at Logan Square, panelist Juan Carlos Linares noted the importance of acknowledging each community’s unique context, range of assets, common opinions and general needs. Following, he said it’s critical that community development involves flexible plans that take into account neighborhood nuances. Acknowledging that
this isn’t a quick fix, he asserted instead that it’s a sustainable solution when figuring out the capital needs in a given community. However, Juan Carlos also noted that achieving progress can be increasingly difficult due to red tape and policies within city agencies. Even as an experienced real estate attory he recalls being moved to tears after spending 18 months advocating for and overseeing the construction of a rehabbed community center in Logan Square.

“I think when you allow for flexibility you allow for natural development and the funds and the economy will come organically over time. So it’s not a quick fix. And neighborhood histories are critical in figuring out what capital you need for that particular neighborhood.” - Juan Carlos Linares, LUCHA

From here, moderator Kirby Burkholder pivoted the conversation towards larger capital markets and the role local and national financial institutions play in eTOD and community development. In response, Jake from MB Financial explained that in his experiences across the states, he’s found that part of the issue in forming these partnerships is the historically strict regulations. Under current traditional credit processes it’s difficult for institutions to lend money to projects directly. In Chicago, one solution they’ve found is lending to organizations like IFF that then invest in target communities. Other panelists added that they believe policy is a key way to motivate investment in historically disinvested areas. Ghian concluded citing legislation such as the Civil Rights Act and noting that strong policy has historically been the catalyst for equitable change.

Process — Top-down no more: Redefining community development in Chicago

Moderator: Kendra Freeman, director of community engagement at the Metropolitan Planning Council. Kendra leads MPC’s work on Equitable Transit-Oriented Development, which includes research, policy advocacy and providing technical assistance to communities. She also is co-chair of Elevated Chicago’s Systems Change Working Group.

Panelists
Jennie Fronczak: LUCHA
Juliana Gonzales-Crussi: Center for Changing Lives
James Matanky: Matanky Realty Group
Mary Nicol: Office of the Mayor, City of Chicago
At the Process panel, panelists discussed the manner in which policy and process alter our thinking around strategic investment in low-income communities and communities of color. Starting off the discussion, moderator Kendra Freeman asked panelists their opinions about how policy behaves in this context and if this can reduce displacement in hot market neighborhoods. Mary Nicol from the City of Chicago then explained that because transit-oriented development has a reputation for displacing particularly moderate and low-income families, they have been working to create equitable implementation plans when contributing to local policy development. She also stated it’s important to ask what policy leverages can be used to not only encourage investment in hot markets, but to also encourage investment in traditionally underinvested communities.

“How do you think more strategically about investing in low income communities and communities of color? How do we bring stakeholders to the table in creating recommendations and thinking about implementation?” - Kendra Freeman, Metropolitan Planning Council

The conversation then moved to the street-level processes that occur after the aforementioned policies are set in place. Turning to Logan Square-based Jennie Fronczak and Juliana Gonzales-Crussi, Kendra asked what their organizations (LUCHA and Center for Changing Lives respectively) do when holding developers accountable for maintaining policies such as community benefits agreements. At one point Jennie remembers a local park always filled with Latinx families sharing space. Now the same area contains tight ropes and rigs for a new church’s community circus. In response to the gentrification they’ve seen Jennie credited the way the community’s organizations engage as a network for collective impact. Together they ensure their CBA remains a relevant topic in municipal elections and becomes sustainable. Juliana closed out the question noting that together, they maintain a common goal continually reinforced by their collaborative work.

Pictured 14: From left to right, Freeman, Gonzales-Crussi, Fronczak, Matanky and Nicol
Closing Session

Mariia Zimmerman of MZ Strategies and SPARCC closed out the day by welcoming moderators from each panel to the stage to summarize the discussions they had during their breakout sessions. In his comments to the audience Devin Culbertson of Enterprise Community Partners, and a SPARCC leader, highlighted the success Elevated Chicago has created through building sustainable trust.

“One of the things that’s really phenomenal in Chicago is the way the Elevated Chicago has been able to build trust through collaborative action,” said Devin. “They started doing some things together and the trust that’s been built through that I think has been an asset to the rest of this work. I think it’s something that the other sides [of SPARCC] can take from.”

There was also time for attendees to share their thoughts of the day and what they took from the panels. During these discussions between panel and audience a mayor theme was the value of voice and history. As one attendee who participated in the “People” breakout session said, “We discussed the value of people. And the value of not just the voice but the history... I appreciated that in this session, having an opportunity to hear the various stories that were provided by each of the panelists, sharing their experiences supporting the people they serve. The core of it for me was understanding, respecting and appreciating the value of people.”

“We need to think about the manifestations of what the community needs in the work that we do: How do we make community engagement fun?” – Joanna Trotter, The Chicago Community Trust
This moment also included an interactive display and project in which attendees wrote down one-word answers about what they learned and what they will share with others from the day’s symposium. The responses were then displayed on a large map of Elevated Chicago’s eHubs. After sharing both these words and their overall opinions from the day attendees were addressed by Marly Schott and Roberto Requejo of Elevated Chicago. Together they urged attendees to continue the conversations they began today and thanked each of Elevated Chicago’s partners for the support which made the day possible.

“Undesign the Redline”

Following the symposium’s programming, all attendees were welcomed to take part in the Chicago debut of “Undesign the Redline,” an exhibit created by designing the We and installed at the Money Museum of the Federal Reserve Bank of Chicago. This interactive exhibit connects the history of housing discrimination and segregation to the social and political issues discussed at the symposium. During the reception, guest speakers lead an intimate -- and passion-filled -- conversation about redlining. The speakers included: Andrew Geer and Juan Sebastian Arias of Enterprise Community Partners, Jessica Davenport of Black Girls Break Bread, and Daniel Aaronson of The Federal Reserve Bank of Chicago.

The exhibit is produced by designing the We. Elevated Chicago is a co-sponsor of its Chicago tour.
**Additional Information**

2019 Symposium videos on YouTube

**Media coverage:**
News article: Using Transit-Oriented Development to Promote Economic and Racial Justice (Streets Blog Chicago, March 11, 2019)
News article: Redlining’s impact in Chicago focus of Federal Reserve exhibit (Crain’s Chicago, March 13, 2019)
News article: Chicago Group Pushes For Racially Equitable Development (WBEZ.org, March 7, 2019)

**Continue the Conversation: Social Media Links**
Twitter: @Elevated_Chi
Facebook: www.facebook.com/ElevatedChicagoETOD
LinkedIn: www.linkedin.com/company/elevated-chi
Instagram: @Elevated_Chi
YouTube Channel

**Credits**
Produced for Elevated Chicago by Rudd Resources LLC © 2019
Narrative content by Princess-India Alexander
Photography by Andrew Merz
Video production by Raquel Venado and Rachel Ruttle